# Meta-challenges of the Future for Networking through Think-tanks

## Workshop on Networking the Future

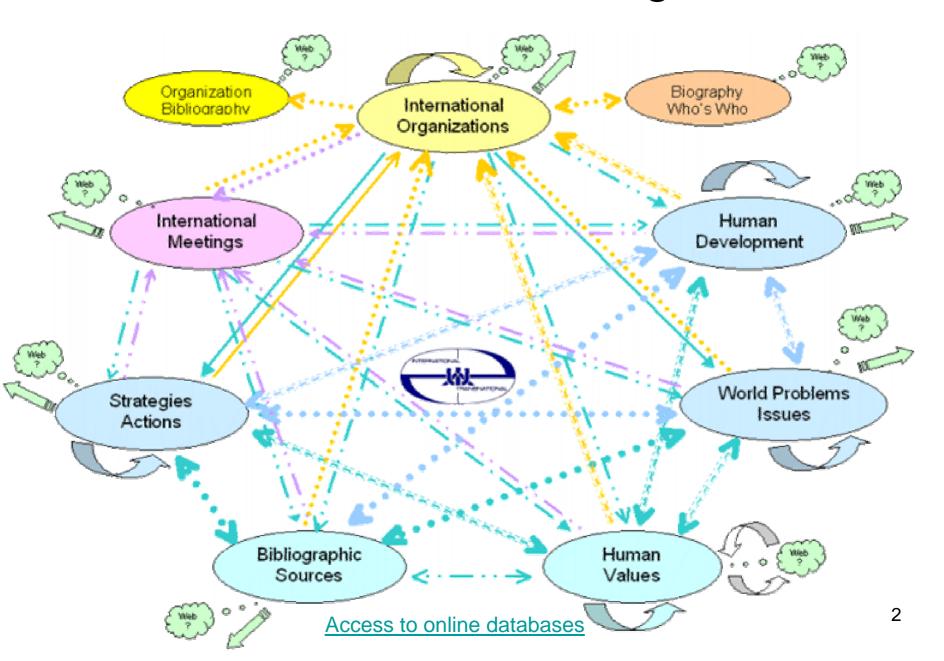
Conference on the Futures of Europeans in the Global Knowledge Society
Louvain-la-Neuve, 13-14 April 2005

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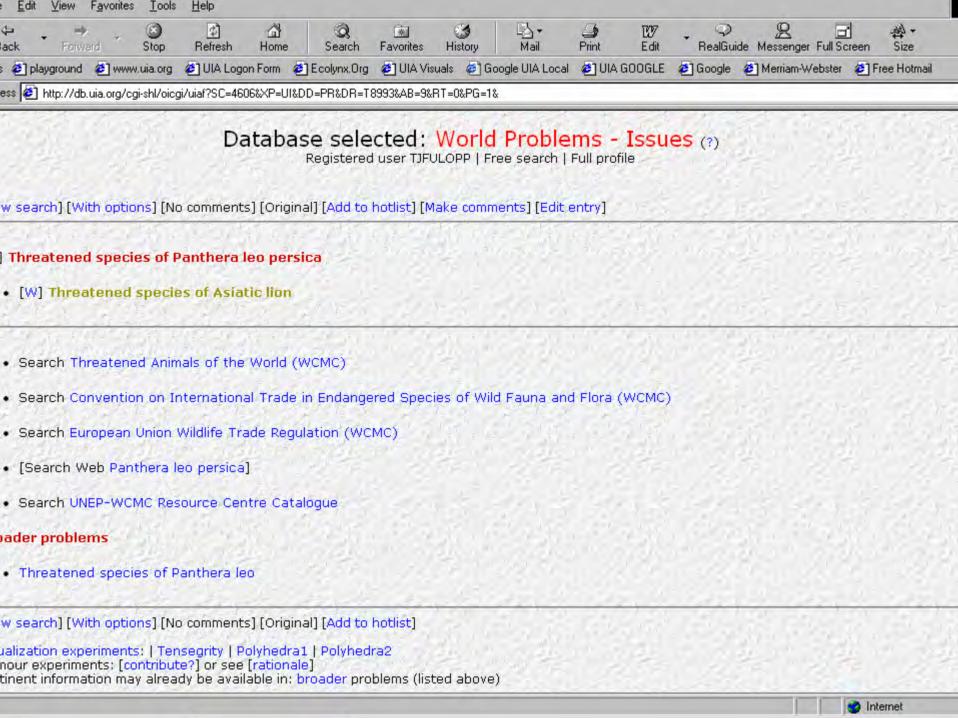
This presentation:

http://www.laetusinpraesens.org/docs00s/metacha.php

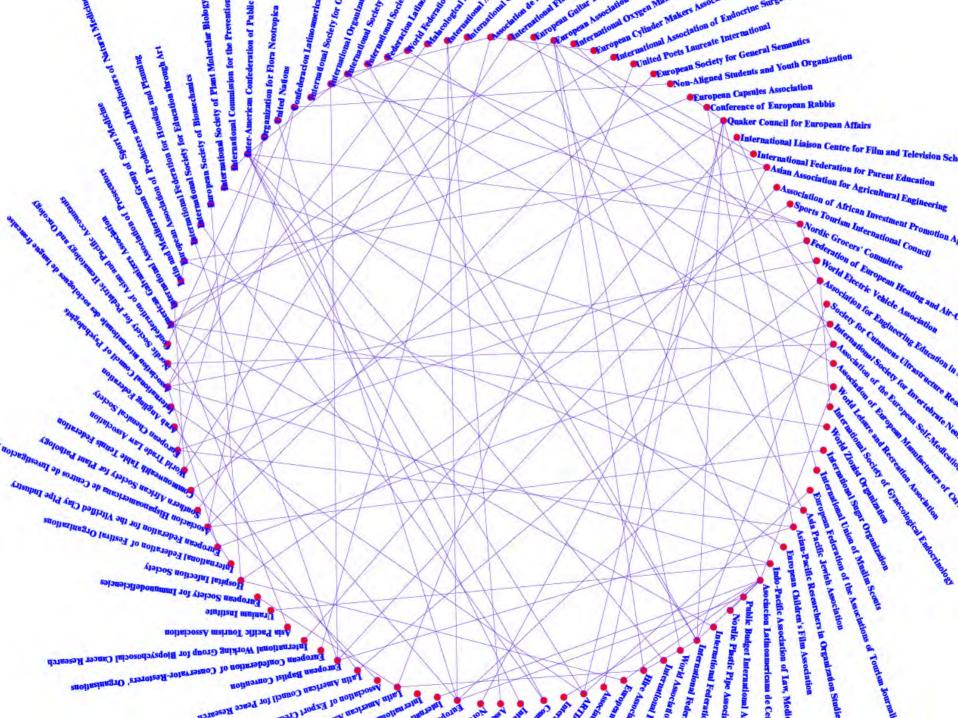
# **UIA Interlinked Knowledgebases**

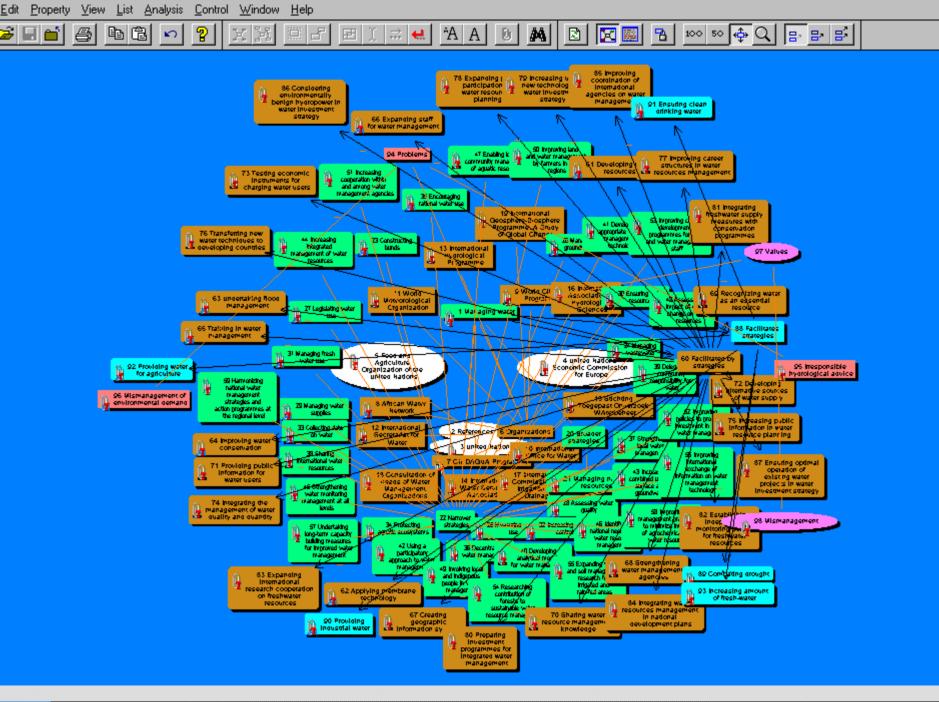


Union of International Associations abases i mals Problems Database selected: World Problems - Issues (1) Strategies Registered user ANTHONY JUDGE | Free search | Full profile Organizations ants otected Habitats Index extract on: 21 Aug 00 | [Browse alphabetic index?] | [Browse subjects?] | [Equivalent for Strategies | Organizations ] intext Information bliography 23 Item(s) found for keyword(s): FORESTS Sort order requested: None ic Issues odiversity Problems Selection below: Unrestricted. User is: Anthony Judge Strategies Organizations Page: 1 (no more pages) [New Search] [With alternative titles] [Without analysis] [Tree structure] [Map] Conventions nservation osurw Entry first title / name stainability 11 68 = <> 378 SVR Deforestation osites 4 36 = <> SVR Endangered forests rta. 7 30 | <> 30 S V R W Forest decline licy 9 37 = <> S Unsustainable development of forest lands R ganizations 9 36 = <> 34 V R W Tropical deforestation S untries nventions / Treaties 🖺 5 36 = <> 3 S Unethical practices in forestry 1 12 = > V Threatened alluvial forests habitats S ject Information 3 19 = <> 24 S Misuse of tropical rain forests for agricultural development mmarv irtners 1 13 \_|\_ |> V Inundation of forests through dams R ports 0 4 \_ | \_ --Threatened montane tropical forest habitats olynx Movie Threatened cool temperate wet forest habitats 1 10 = |> ebsite Information 2 3 \_ | \_ --Illegal forest clearance sclai mer 4 17 \_|\_ <> V Logging of old stand forests dback 1 8 \_ | --W Threatened tropical dry forest habitats SV 0 4 \_ | \_ --Threatened forested peatland habitats 0 7 \_ |\_ --Threatened warm temperate moist forest habitats V 1 14 | <> Undervaluation of forests V R 0 4\_|\_ --Threatened serpentine forest habitats V 0 7 \_ | \_ |> Threatened habitats of tall, dense needle-leaf conifer forests G 0 1 \_ | \_ --Threatened subtropical and temperate rain forests or woodlands biome D Threatened temperate needle-leaf forests or woodlands biome D Threatened evergreen sclerophyllous forests, scrubs or woodlands biome 0 3 = --D



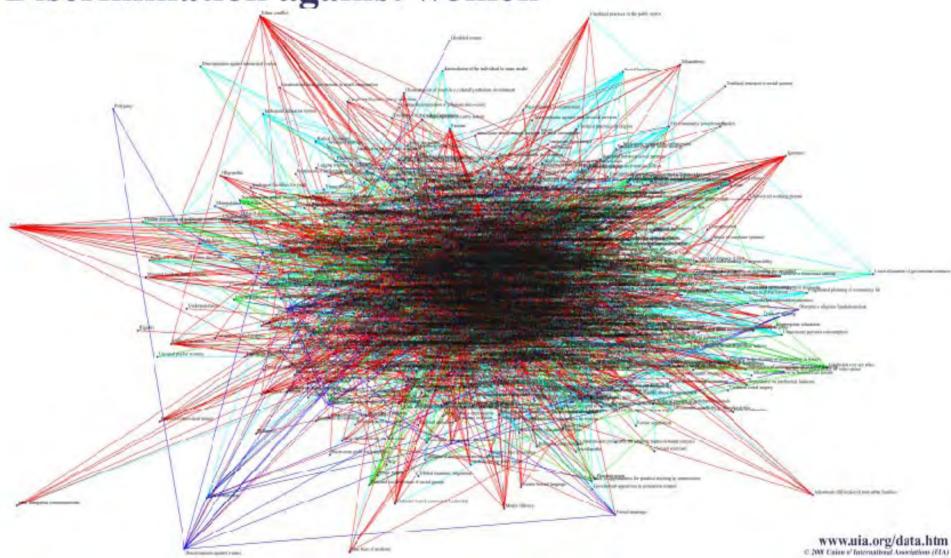
| ni mals   | Claim A major cause of tree decline is the loss and fragmentation of old-growth forests. Temperate forests in the northern hemisphere have been heavily modified for centuries and few natural forests are left there. This weakens the forest ecosystem. [Add comment?]  |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| Organizations<br>ants<br>otected Habitats<br>intext Information<br>bliography                 | Counter-claim The department of agricultural, environmental and development economics at Ohio State University, predicts tha for every 20 hectares set aside and protected in North America and Europe, one hectare of previously inaccessible forest in Asia, South America, Africa, and the former Soviet Union is lost. In short, the forests saved in Europe and America are replaced by the felling of trees elsewhere. They claim that currently many of the world's tropical forests are too expensive to harvest at today's prices, but if through conservation efforts prices are raised, it will become economically feasible to harvest trees from areas wher it was previously too expensive. |  |  |  |  |  |  |
| Strategies  | A greater percentage of original forests in the United States and Australia have been destroyed at a faster rate than in Brazil and other developing nations. Thus, the western nations are not in a position to assume the moral high ground and preach to other nations about saving their forests." [Add comment?]   |  |  |  |  |  |  |
| 0,  | References  |  |  |  |  |  |  |
| Istainability bsites  Ita  Ilicy ganizations ountries onventions / Treaties  ject Information | <ul> <li>Postel, Sandra Air Pollution, Acid Rain, and the Future of Forests (1984)</li> <li>Ulrich, B and Pankrath, J Effects of Accumulation of Air Pollutants in Forest Ecosystems: proceedings of a workshop held at G"ttingen, West Germany, 1982 (1983)</li> <li>World Resources Institute World Resources 1986 (1986)</li> <li>Hutchinson, T C and Meema, K M Effects of Atmospheric Pollutants on Forests, Wetlands, and Agricultural Ecosystems (198</li> <li>United Nations Economic Commission for Europe Impact of Air-pollution Damage to Forests for Roundwood Supply and Fores Products Markets (1987)</li> <li>[Add comment?]</li> </ul>   |  |  |  |  |  |  |
|   | Organizations [Add comment?]  |  |  |  |  |  |  |
| eports colynx Movie ebsite Information sclaimer dback   | Broader problems [map] [tree structure]  • Death of plants • Natural environment degradation • Deforestation • [Add comment?]   |  |  |  |  |  |  |
| 000   | Narrower [Add comment?]   |  |  |  |  |  |  |
| - 90  | Related [Add comment?]  |  |  |  |  |  |  |
|   | Aggravates problems [map] [loop list] [loop pattern] [loop map] [loop VRML] [tree structure]  |  |  |  |  |  |  |
| 450   | Threatened urban trees     Endangered forgets   |  |  |  |  |  |  |





View 1 View 2 View 3 View 4

Discrimination against women



#### ks type: Aggravates problems for Deforestation

version excludes **problems in loops**. See also [loops only map]

below for mouse button use and how to redefine map.

# Criminal offences against the environment Deforestation Maldistribution of productive capacity Sectoral maldistribution of professional skills

#### Hints

Label display: Mouse on node (Un)Fix position: Shift-Left click (Un)Lock label: Shift-Right click Move map: Arrow keys (or Pan) Zoom In-Out: Page-Up/Down (or Scale) Zoom Area: Click/Drag off node Zoom Area: Click/Drag off node

Drag node: Left mouse

Get/Extend map: Ctrl-Left click Get profile: Ctrl-Right click

>> to Controls

e to come! Detailed explanations

<u>w Search]</u> or **Redefine map properties** in table below and then click **Redo map** 

Redo map

### **Progressive Refinements of Problem Loops**

| (UIA | World | Proble | ems D | atabase | ) |
|------|-------|--------|-------|---------|---|
|      |       |        |       |         |   |

| 1995      | 1999   | 1999                 | 2000  | 2000  |
|-----------|--|----------------------|---|---|
| 9,519,722 | 15,000,000   | 46,474,882           | 16,091,877                                  | 1,239,769,768   |
| -         | -  | 6,891                | 1,217                                       | 12,397  |
| 115       | -  | -                    | -   | 230   |
| 527       | -  | -                    | -   | 473   |
| 3,058     | -  | -                    | -   | 1,163   |
| 3,568     | -  | -                    | -   | 3,473   |
| excluded  | excluded   | excluded             | excluded                                    | 10,600  |
| excluded  | excluded   | excluded             | excluded                                    | 35,438  |
| 7,303     | 6,000  | 15,958               | 8,253                                       | 51,555  |
|           | 9,519,722  - 115 527 3,058 3,568 excluded excluded | 9,519,722 15,000,000 | 9,519,722 15,000,000 46,474,882  6,891  115 | 9,519,722       15,000,000       46,474,882       16,091,877         -       -       6,891       1,217         115       -       -       -         527       -       -       -         3,058       -       -       -         excluded       excluded       excluded       excluded         excluded       excluded       excluded |

#### **Deforestation**

#### v Search] [Loop list] [Alt.loop list] [Alt.loop pattern] [Loop map]

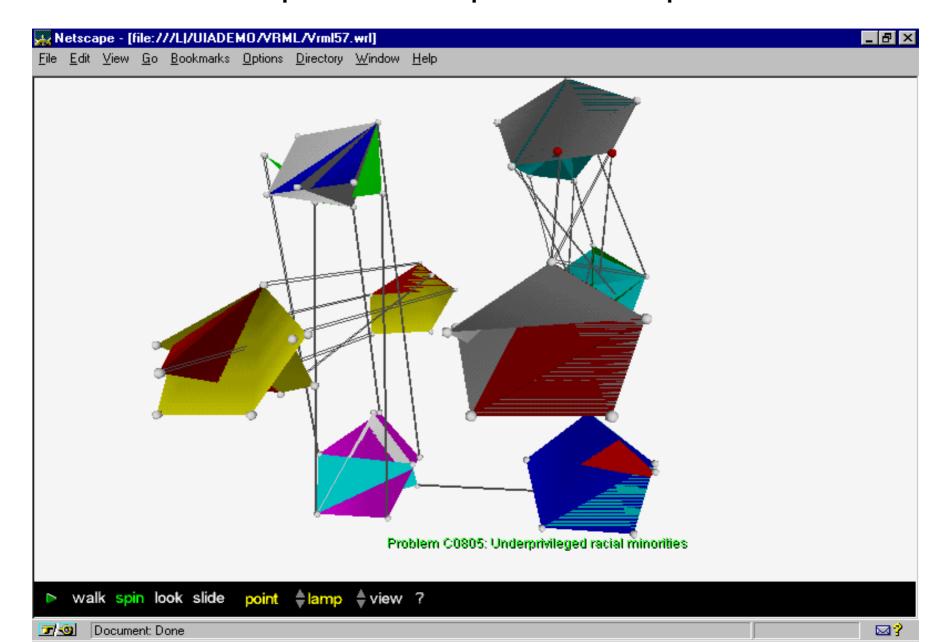
erview of loop patterns for problems that Deforestation aggravates.

- le 1 shows chain of impacts (presented elsewhere as a nested loop list). Max. number of loops currently listed= 15 (of 49).
- Each row of table is a loop (starting from left-most coloured column).
- First (left-most) coloured column items impact second column items (2nd column items impact 3rd, etc).
- Last column items loop back to impact on those in first column.
- The pattern is helpful in highlighting questionable links and errors.

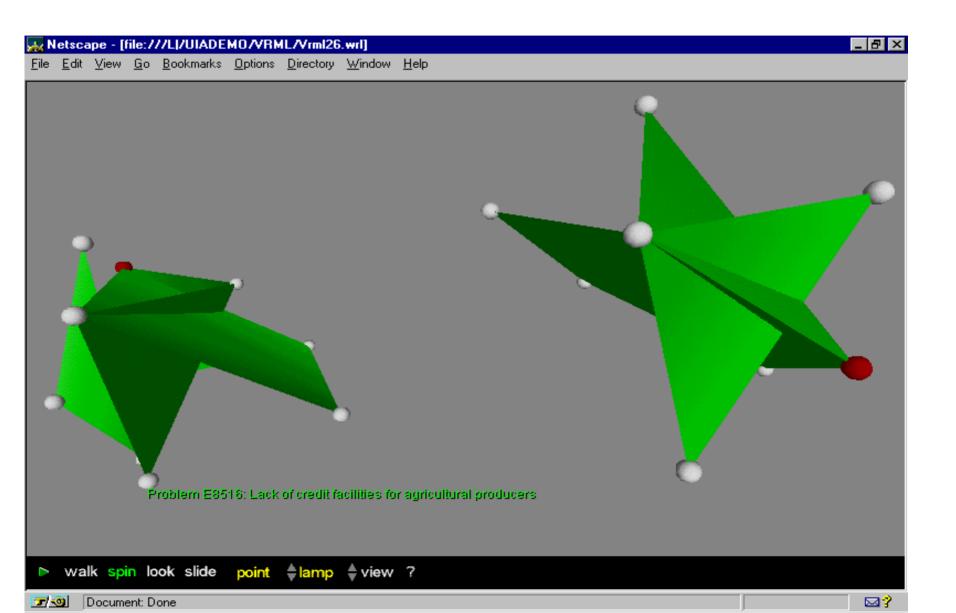
le 2 gives names of problems in cells of Table 1. Click on any links in Table 2 to access profile (from which other types of information can be requested) tch to the <u>alternative presentation</u> to get an overview for problems that Deforestation is <u>aggravated by</u>.

| Table 1 |    | •  | •  |    | •  |    | •   | •  | •    |
|---------|----|----|----|----|----|----|-----|----|------|
| Loop 1  | _A | AV | AC | AB | AE | _Q | _P  | _K | _M   |
| Loop 2  | _A | AC | AB | AE | _Q | _P | _K  | _M |      |
| Loop 3  | _A | AC | AB | AK | AE | _Q | _P  | _K | _M   |
| Loop 4  | _A | AC | AB | AK | _Y | _Q | _P  | _K | _M   |
| Loop 5  | _A | _C | _L | AJ | _J | _H | _F  | _B | 71.5 |
| Loop 6  | _A | _C | _L | AA | _J | _H | _F  | _B |      |
| Loop 7  | _A | _C | _L | _J | _H | _F | _B  |    | Mate |
| Loop 8  | _A | _C | _L | _J | _H | AU | AT  | _N | _D   |
| Loop 9  | _A | _C | _L | _  | _W | _T | _S  | _R | 1    |
| Loop 10 | _A | _C | _L | _  | _W | _T | AI  | _S | _R   |
| Loop 11 | _A | _C | _L | _  | _W | _T | _X  | _V | _B   |
| Loop 12 | _A | _C | _0 | _Z | AH | AS | AR  | _E | _B   |
| Loop 13 | _A | _C | _0 | _Z | AH | AQ | AP  | AD | _I   |
| Loop 14 | _A | _C | _0 | _Z | AG | AO | AN  | AF | _U   |
| Loop 15 | A  | C  | 0  | Z  | AG | AM | AI. | G  | В    |

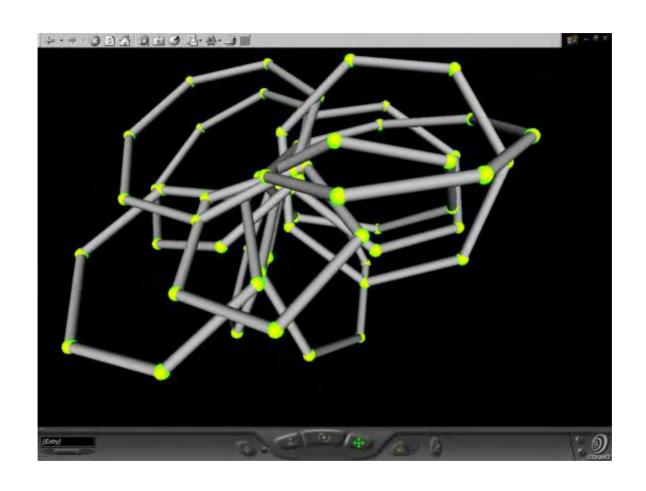
### VRML Example: World problem loop interlocks



## VRML Example: World problem loop interlocks



## VRML Example: World problem loop interlocks



# European "Burning Issues"?

- "Firefighting strategy"? Appropriate?
- Resource allocation Only 15 challenges?
- Club of Rome >>> 6 issues in 1972?
- Defining management "crises" to fit resources?
- Triage? Strategic reductionism?
- How many "burning issues" are there? <u>30,000?</u>
- Who knows? Who wants to know? Who does not?
- Whose issues got forgotten? <u>50,000 constituencies</u>?
- Where are they putting their resources?
- How many strategies are they using ? <u>35,000?</u>

# Meta-challenges?

- Interlinked: Problems (30k), Strategies (35k),
   International bodies (54k) via
  - Problem loops -- sustaining problem complexes
  - Strategic loops sustaining complementary initiatives
  - Organizational loops mutual support
- Extra "Millennium challenges" >>>16, 17 and 18 ?
  - #16: Self-reflexiveness
    - -- better questions -- unsaid? what is denied?
  - #17: Group psychodynamics
    - why things have not worked why we do not learn?
  - #18: Psycho-social experimentation

# Self-reflexiveness / Better questions Meta-challenge #1

- What goes <u>"unsaid"</u> about the future? Does it matter?
   Who is denying what to whom?
- Are meeting methods adequate to the memetic challenge of shifting paradigm?
- How is our best technology and understanding of complexity integrated into dialogue processes? Loops?
- Good answers to strategically inappropriate questions?
- Whose insights get designed off the table? Usefully?
- Why? Ashby's Law of Requisite Variety?

# Group psychodynamics

Meta-challenge #2

- Why things have not worked as expected?
- Problematic relations between institutional initiatives
- Problematic personality dynamics
  - Identity "My Model" World Modeling Association
- Psychodynamic monitoring of initiatives
  - Biosphere2, L-5 Colonies, Futures studies?
- Managing incommensurable strategic differences
- Collective learning vs Groupthink
  - Future World Council Creation
  - www.laetusinpraesens.org/docs00s/futworld.php

# Psycho-social experiments

### Meta-challenge #3

- Competitive funding of Research and Development
  - Unquestionably OK
  - Disastrous experiment?? >> Just change parameters
- Funding development of existing institutions
  - Naturally OK. Preserve / Extend existing budgets
  - Failure. To be expected >>> "Old boys safety network"
- Funding psycho-social experiments
  - Very not OK. Possibly tolerated
  - Disastrous experiment?? >> Criminalize experimentation
- Inadequate rate of innovation?
- New thinking? Paradigm change?
- What is the best technique for inhibiting innovation?

# "Tank thoughts" from "Think tanks" Impoverished metaphors constraining strategy?

- Fish tank (Aquarium, Vivarium)?
- Battle tank? Targets? (military metaphors?)
- Reservoir tank (Gas tank, Water tank, Air tank)?
- Holding tank (Holding pen, Decompression tank, Cryogenic tank)?
- Septic tank (Wastewater disposal system)?
- Sensory deprivation tank (Float tank)?
- Cultivation tank (Breeding tank, Vat)?
- Simulation tank (Simulators)?
- Integrative perspective: configuring the set of tank metaphors into a cognitive system?

## **EU Initiatives?**

#### Think tanks

- metaphoric traps (group think)?
- how are the "tanks" connected ?
- system? meta-system?

### Networking

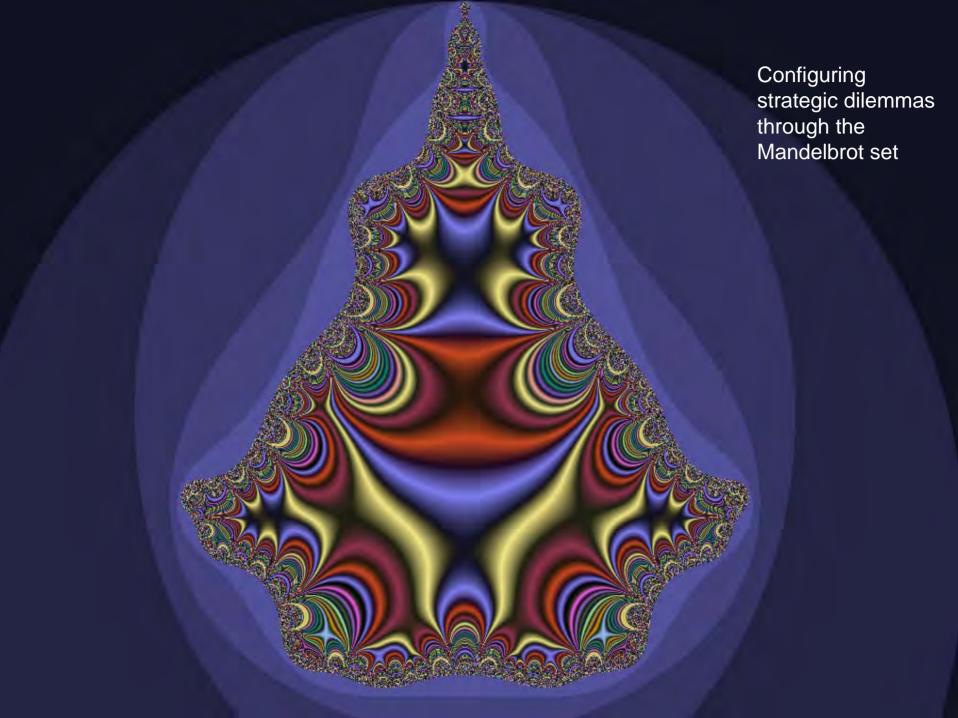
- ecosystems of concepts, strategies, issues, organizations
- meta-system?
- simulation of group and conceptual network dynamics

#### Raising the "level" of debate? How?

- New forms of coherence conceptual globalization
- Coherent Policy-making Beyond the Information Barrier
- Simulating a European Global Brain?

### Configuring strategic dilemmas for sustainability

– Complexity theory? <u>Strategic clues from Mandelbrot set</u> >>>?



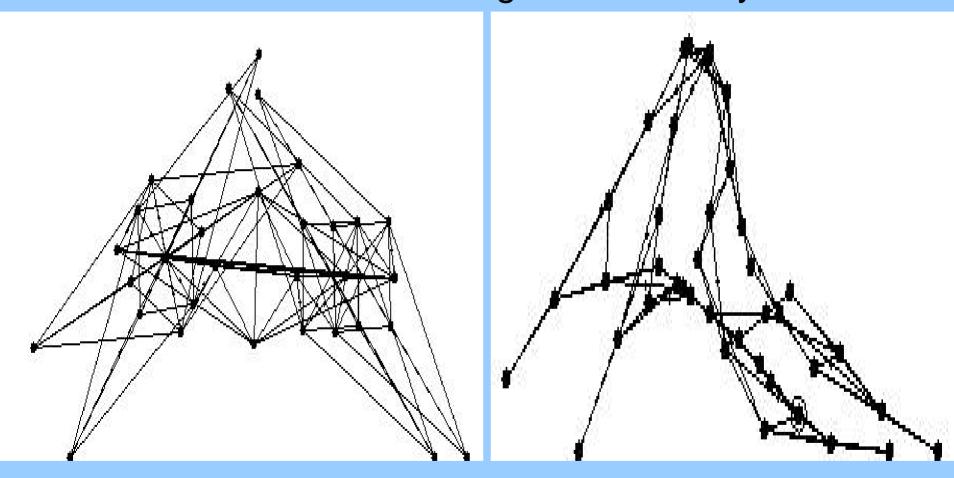
# Test questions for European capacity?

- "Google" by Europe? Linux in Europe?
- Collective learning in Europe? Wikipedia?
- "Eurovision" Song Contest?
  - Same "hymn sheet"?
  - Why is European Constitution unsingable?
  - No melody to European directives?
  - Knowledge Gardening through Music?
  - Structuring Mnemonic Encoding of Development Plans and Ethical Charters using Musical Leitmotivs
- Benefiting from existing personal and group resources
  - Damanhur? Findhorn? Centre for Alternative Technology?
- Institutionalization of resistance to change?
- Non-proactive insight filtration "closed source" model?

## **UIA Future Studies**

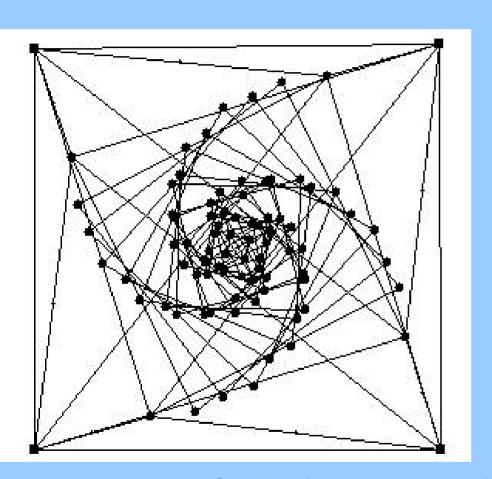
- Simulating a European Global Brain?
  - Complex networks of international organizations, world problems, strategies, and values (online via www.uia.org/data.htm)
  - www.laetusinpraesens.org/docs/globrain.php
- Animating the Representation of Europe
  - www.laetusinpraesens.org/docs00s/anima.php
  - Simulating participatory structural innovation: Institutional SodaPlay
- Enhancing the Quality of Knowing: Governance thru metaphor:
  - www.laetusinpraesens.org/docs/knowqual.php
- Imaginal education: game playing and world-making
  - www.laetusinpraesens.org/docs00s/horus1.php
  - Imagination -- Youth Right hemisphere <u>Sonification</u>
- Practicalities of Participatory Democracy with International Institutions
  - Attitudinal, Quantitative and Qualitative Challenges
  - Collective learning: open source (Wikipedia model)
- "Renaissance Zones"
  - www.laetusinpraesens.org/docs00s/horus.php

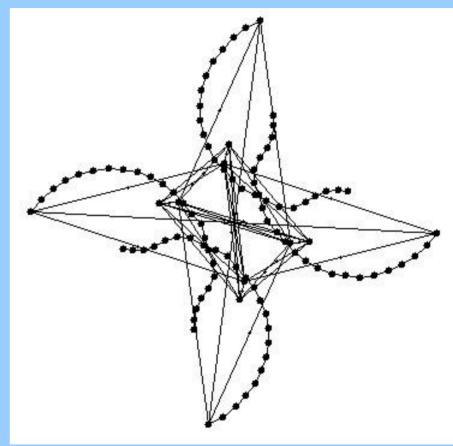
# Participatory animation of EU Linked to structural budget lines and cycles?



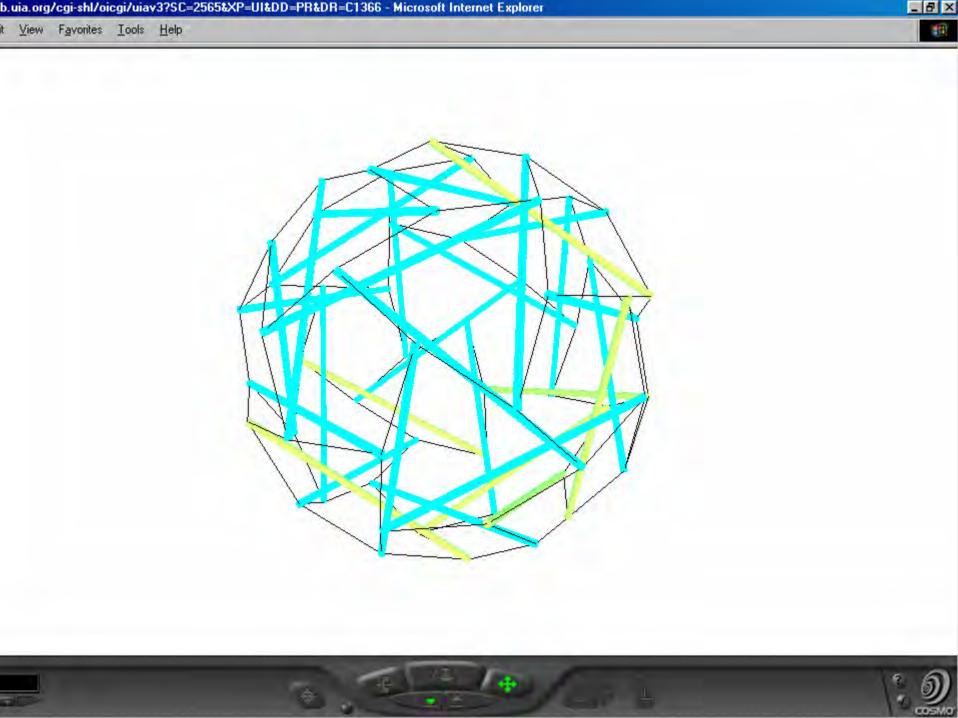
See link for explanation of design / animation of above structures through a publicly accessible web facility

# Dynamic structures of the future EU?



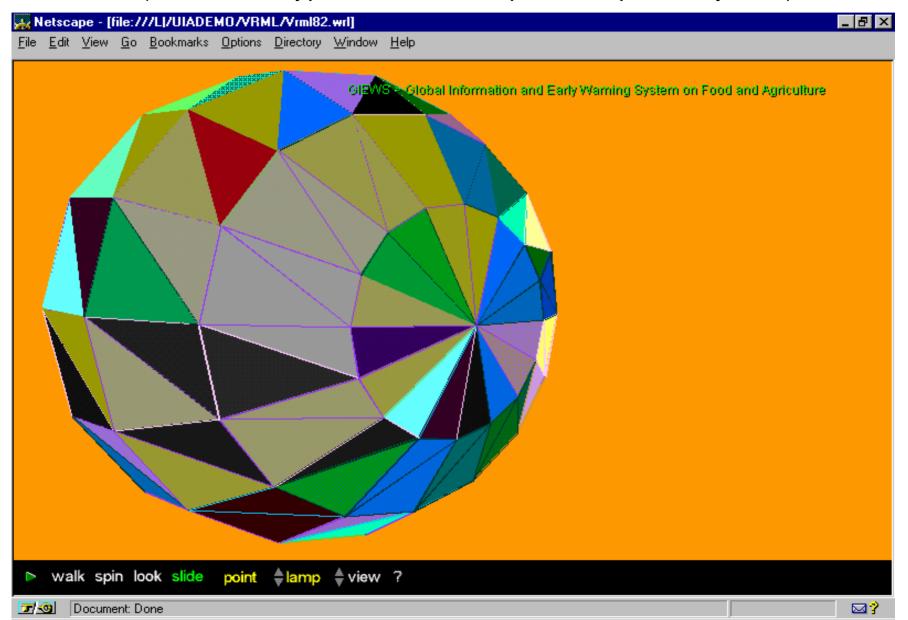


See link for explanation of design / animation of above structures through a publicly accessible web facility



# VRML Example : Organizations - sphere (EU system)

(each facet hyperlinked to web profile of part of system)



## VRML Example: Organizations (World Bank system)

(each sphere hyperlinked to web profile of part of system)

